# **Scrutiny Select Committees – Membership and Terms of Reference**

| Title:  | Communities and Environment |  |
|---|-----------------------------|--|
|   | Scrutiny Select Committee   |  |
| Membership:   | 15 Members                  |  |
| Quorum:   | 4 Members                   |  |
| Terms of Reference:   |                             |  |
| Communities   |                             |  |
| Community Safety initiatives  |                             |  |
| Environmental Strategy  |                             |  |
| Matters related to:   |                             |  |
| - The West Kent Partnership (LSP)   |                             |  |
| - LA21  |                             |  |
| - Climate Change  |                             |  |
| Implementation, monitoring and future review  |                             |  |
| - Borough's Sustainable Commun  | ity Strategy                |  |
| - Community Safety Strategy   |                             |  |
| Liaison with local voluntary groups   |                             |  |
| Grant support to local voluntary groups   |                             |  |
| Take a strategic view of issues affecting:  |                             |  |
| - rural parts of the Borough; including the work of the Medway Valley                             |                             |  |
| Countryside Partnership, and make appropriate recommendations to the Executive and other agencies |                             |  |
| - older persons within the Borough, including assessing the impact of the                         |                             |  |
| projected increase in the number of older persons, and make appropriate                           |                             |  |
| recommendations to the Executive and other agencies   |                             |  |
| Public Health strategies and actions  |                             |  |
| Health improvement and health inequalities strategies   |                             |  |
| Strategies and actions for tackling youth related drug problems                                   |                             |  |

| Leisure  |   |  |
|--|---|--|
| Leisuie  |   |  |
| Provision, development, management and maintenance of informal and formal public open spaces |   |  |
| Larkfield Leisure Centre   |   |  |
| Angel Centre, Tonbridge  | NB: The Tonbridge & Malling Leisure<br>Trust operates these facilities on behalf o<br>the Borough Council |  |
| Tonbridge Swimming Pool  |   |  |
| Poult Wood Golf Centre, Tonbridge  |   |  |
| Leybourne Lakes Country Park   |   |  |
| Grounds Maintenance – Tonbridge Cemetery   |   |  |
| Children's play provision  |   |  |
| Country Parks and access to the countrys   | side  |  |
| Advisory and/or consultancy services on outdoor leisure and grant aid issues                 |   |  |
| Water recreation   |   |  |
| Annual programme of sports coaching  |   |  |
| Parks patrolling and security  |   |  |
| Allotments liaison – Tonbridge   |   |  |
| Cemetery management and burial function  |   |  |
| Provision and promotion of Borough wide arts events  |   |  |
| Provision of public art  |   |  |
| Partnerships   |   |  |
| Support for arts marketing   |   |  |
| Tonbridge Gatehouse Exhibition   |   |  |
| Tonbridge Council Chamber functions (e.g. weddings)  |   |  |
| Tonbridge Castle Grounds – events programme  |   |  |
| Heritage interpretation throughout the Borough   |   |  |

| Youth Development Plan  |  |  |
|---|--|--|
| Youth activity programmes   |  |  |
| Youth consultation and engage   | ement                                  |  |
| Young Achievers Award   |  |  |
| To advise the Council in respect of its twinning links with Le Puy-en-Velay and Heusenstamm and generally to promote twinning within the Borough. |  |  |
| Environment   |  |  |
| Abandoned vehicles  | Litter control                         |  |
| Animal welfare  | Noise control                          |  |
| Air quality   | Pest control                           |  |
| Climate Change  | Private drains and sewers              |  |
| Contaminated land   | Public health and control of nuisances |  |
| Dog control   | Public conveniences                    |  |
| Environment   | Recycling                              |  |
| Environmental monitoring  | Refuse collection                      |  |
| Fly-tipping   | Street name signage maintenance        |  |
| Fly-posting   | Street cleansing                       |  |
| Food safety   | Sunday trading                         |  |
| Graffiti removal  | Verge/grass cutting                    |  |
| Health and safety at work   |  |  |
| CCTV operations   |  |  |
| Civil contingencies/ Emergency readiness and response   |  |  |

Design, consultation and implementation of car parking action plan

Engage with businesses to ensure compliance with food hygiene regulations

Kent Resource Partnership

Land drainage and flood attenuation

Management and maintenance policy for the off-street car parks

Matters relating to the development and delivery of co-ordinated street scene services, including partnership working with KCC Highways and other external bodies

Overall monitoring of the transport and highway activities including improvement programmes, street signage

Promotion of traffic management highway improvement and crash remedial schemes and works

Review and management of the on-street parking regime including enforcement procedures

The annual review of the charging structure for public car parking in the Borough

| Title:  | Finance, Regeneration & Property Scrutiny Select Committee |  |
|---|--|--|
|   |  |  |
| Membership:   | 15 Members   |  |
| Quorum:   | 4 Members  |  |
| Regeneration  |  |  |
| Attracting new business investment into the Borough                               |  |  |
| Encouraging and supporting growth of existing businesses                          |  |  |
| Engaging and listening to the local business community                            |  |  |
| Promoting the Borough as a popular tourism destination/Tourism marketing          |  |  |
| Representing the Borough Council on the West Kent Partnership                     |  |  |
| Supporting local entrepreneurship   |  |  |
| Working to improve the vitality of the Borough's town and local centres           |  |  |
| Economic Development Tasks  |  |  |
| Commission and fund: - Business support seminars                                  |  |  |
| - Free 1-2-1 business advice sessions   |  |  |
| Ensure payments by the Council for services from local business are paid promptly |  |  |
| Help to foster business networking via an online business directory               |  |  |
| Maximise use of the Council's own property portfolio to support local business    |  |  |
| Provide on-line advice for businesses in search of funding                        |  |  |
| Signposting businesses to support provided by partner agencies                    |  |  |
| Supporting Local Business   |  |  |
| Use the Council's own procurement processes to support local business             |  |  |
| Business Engagement   |  |  |
| Contribute to existing business network   | ks and fora active in the Borough                          |  |

Holding regular engagement events for local business

Receive and act upon feedback from local businesses

Support locally held business award initiatives

# **Promoting Inward Investment**

Promote, support and bring forward new sites for employment use

Engage with developers to ensure new employment-related development is well planned

Signpost to on-line advice for businesses in search of new premises/sites

Work with Locate in Kent to promote the take up of vacant business property

# **Partnership Working**

Achieve a higher economic priority for the area in relation to the wider LEP

Assist with the delivery of the West Kent Investment Strategy

Contribute to the economic work of the West Kent Partnership

#### **Rural Business Sector**

Commission and fund support for:

- home-based businesses
- the land-based sector

Matters related to Farmers' Markets

Promote the enhancement of local broadband services in areas of need

## **Skills and Employability**

Commission services to promote entrepreneurship in deprived communities

Develop and support Job Clubs in areas of particular need

#### Help promote:

- the take up of local apprenticeships available in the Borough
- work experience opportunities for young people with local businesses

Offer regular Borough Council apprenticeships to local young people

Work with Job Centre Plus and other partners to tackle local worklessness issues

Work with local schools and colleges to develop work-readiness skills

## **Supporting Town Centres**

Allocation of Innovation Fund

Contribute to the promotional work of the Town Team in Tonbridge and in other local centres

Encourage the improvement of the environment and appearance of town and local centres

Support a major redevelopment of Tonbridge Town Centre

Support opportunities for additional retail activities e.g. Farmers Markets

Tackle the need to find new uses for empty shop premises

## **Supporting the Tourism Sector**

Deliver an annual programme of cultural events

Manage Tonbridge Castle as a key visitor attraction

Operate the Tourist Information Centre at Tonbridge

Prepare online visitor information

Work with operators to help promote cultural and entertainment events

Work with Visit Kent to promote the Borough's visitor attractions and accommodation

#### **Finance**

Administration of Housing & Council Tax Benefits and Council Tax Reduction Scheme

Annual Estimates & the provision of medium term forecasts

All strategic and corporate matters relating to Information Technology and Egovernment (not within the direct purview of other portfolio holders)

Capital Planning including the management of new 'bids' and the preparation of a medium term plan

Collection of Council Tax and Business Rates

Day to Day financial operations, including debt recovery / management and payment of staff & creditors

Developing shared service arrangements

Development of the Council's procurement strategy

Financial management for the Council as a whole in accordance with proper practices, including the preparation of annual estimates and the provision of medium term forecasts

#### **Property**

Operational management of acquisition and disposal of land and property including leases, easements and other interests

Maintenance and improvement of Council property

Operational management of Council land and property not falling within the purview of other portfolio holders, specifically offices, depots, commercial and industrial holdings and vacant land and premises

Strategic management of land and property requirements, resources and allocation in line with the Asset Management Plan

Usage of Council offices and allocation of accommodation

#### **Customer Services**

Meeting the Council's targets for customer satisfaction

Development of a corporate customer charter

Development and implementation of a customer contact strategy encompassing a range of access channels including face-to face, telephone, website, letters and text messaging

#### To consider:

- VFM (Value for Money) and Performance Reviews
- Service delivery improvement for customers in support of the Council's Diversity Policy and Equality Act requirements in consultation with service users
- Options for local service delivery across the Borough in response to identified need

All matters relating to Data Protection and Freedom of Information

Personnel issues that do not fall within the purview of the General Purposes Committee

Matters relating to skills education and training

| Title:   | Housing and Planning Scrutiny Select Committee |  |
|--|--|--|
| mue.   | Housing and Flaming Scrutting Select Committee |  |
| Membership:  | 15 Members                                     |  |
| Quorum:  | 4 Members                                      |  |
|  |  |  |
| Terms of Reference:  |  |  |
| Planning   |  |  |
| Conservation Area and Character Area appraisals and improvement schemes                                      |  |  |
| Countryside planning and transport initiatives   |  |  |
| Design and procedural guidance   |  |  |
| Evaluation, programming, consultation and implementation of projects on the Council's capital plan           |  |  |
| Improvement of operating systems   |  |  |
| Input into Regional Transport Strategy   |  |  |
| Liaison with the Cabinet Member for Housing over delivery of the Council's Strategic Housing Objectives      |  |  |
| Local transport projects (such as Tonbridge Transport Strategy, A228/A20 corridor, West Malling station)     |  |  |
| Major regional projects (e.g., A21, Rail Investment)   |  |  |
| Neighbourhood Plans/Village design statements  |  |  |
| Performance monitoring and review  |  |  |
| Planning enforcement - overview of performance, resources and priorities                                     |  |  |
| Preparation of development briefs  |  |  |
| Preparation of the statutory Development Plan (as defined in s.38 Planning and Compulsory Purchase Act 2004) |  |  |
| Public transport initiatives (bus priority measures, Medway valley line)                                     |  |  |

## Housing

To oversee the Council's:

- approach to Housing strategy, housing need and housing market assessment and housing investment programmes
- Enabling role and promote new affordable housing, low-cost home ownership housing, key and essential worker housing and schemes for special housing needs
- Comprehensive approach to housing options advice, homeless prevention, the management of the housing register
- Approach to temporary accommodation arrangements
- Disabled Facilities Grant and Housing Assistance Schemes

Liaison with the Cabinet Member for Strategic Planning & Infrastructure over delivery of the council's strategic housing objectives

**Empty Homes** 

Liaison with Kent County Council and other partners in delivering housing related support programme

Enforcement of caravan site licensing

The Council's functions in home safety, energy efficiency, fuel poverty

Maintaining private sector housing standards and enforcement, including the housing, health and safety rating system, disrepair and defective housing

Houses in multiple occupation (HMO)